

MISSION STATEMENTS

Maryland Hospital Association (MHA)

The mission of the Maryland Hospital Association is to be the lead association shaping health policy, health care, and health in Maryland.

Maryland Healthcare Education Institute (MHEI)

The mission of MHEI is to use the strategies of education, consultation, and development to foster individual, organizational, and systemic excellence in the delivery of health care services.

MISSION STATEMENTS

Maryland Hospital Association (MHA)

The mission of the Maryland Hospital Association is to lead Maryland hospitals and health systems, through advocacy, education, and innovative programs and services, in improving the safety, quality, effectiveness, appropriateness, efficiency, and affordability of patient care and caring.

Maryland Healthcare Education Institute (MHEI)

The mission of MHEI is to use the strategies of education, consultation, and development to foster individual, organizational, and systemic excellence in the delivery of health care services.

MISSION STATEMENTS

Center for Performance Sciences (CPS)

The Center for Performance Sciences (CPS) helps health care organizations in the U.S. and worldwide measure, evaluate, and improve performance in order to improve the quality of health care.

LogicQual Research Institute (LRI)

The LogicQual Research Institute (LRI) conducts research in the areas of clinical practice, public health, and quality of care. Minority population research has been part of its activities for the past three years through research grants. LogicQual's research mission is to enhance the scientific rigor of quality and safety improvements across Maryland's health care system.


MISSION STATEMENTS

PRIME, Inc.

PRIME, Inc. is a health care group purchasing organization committed to providing its members with access to superior products and services at competitive prices with exceptional personal service.

Maryland Patient Safety Center (MPSC)

The Maryland Patient Safety Center (MPSC) is the state-designated center that assists Maryland health care organizations in understanding, evaluating, and improving the safety of the care they provide. The mission of the MPSC is to assist Maryland health care organizations in becoming the safest in the nation.



Maryland Hospital Association

Advocacy and Service Framework

2008-2009

<i>Improving Care</i>	<i>Increasing Access</i>	<i>Reducing Vulnerabilities</i>	<i>Keeping Hospitals Strong</i>
Maryland Patient Safety Center	Health Care Reform Implementation	ED Overcrowding	Financial Advocacy
Performance Improvement (MD vs. US)	Managing Chronic Conditions	Work Environment	Legislative Advocacy
Eliminating Infections/MRSA	Mental Health	Community Connections	Nurse Supply and Retention Initiatives
Public Reporting	Physician Workforce & Reimbursement	Communications Advocacy	Medical Staff Issues
Quality-Based Reimbursement (P4P)	Who Will Care Nursing Initiative	Community Benefits/ Non-Profit Status	Increased Utilization/ Capital Needs
QI Project	Long-Term Care	Minority Business Initiative	Financially Distressed Hospitals
Center for Performance Sciences			Payor Relations
Technology Readiness			PRIME



Maryland
Hospital Association

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MHA GOALS FOR FY 2009
(Adopted by MHA Board of Trustees 6/11/08)

IMPROVING CARE

- Provide greater integration, coordination, and public transparency of hospital-specific quality and financial performance information.
- Examine and synthesize Maryland hospitals' performance on selected clinical measures, identify areas for improvement, and lead an effort to design and implement strategies to improve performance.
- Facilitate successful initiatives focused on encouraging and rewarding care coordination, disease prevention, and wellness promotion. Initiatives currently underway include a wellness benefit in the small group market benefit plan; wellness benefit in the state employees benefit plan; and, the required development of a chronic care management plan in Maryland.

INCREASING ACCESS

- Assure effective implementation of the Medicaid expansion and small business subsidy legislation, and closely monitor implementation of the hospital assessment.
- Advocate for further health care reforms, including subsidies to low to moderate income workers, individual incentives to purchase health coverage, and implementation of meaningful cost containment measures to keep insurance affordable.
- Advance recommendations of the MHA/MedChi statewide physician workforce study, building support for physician reimbursement solutions through the Task Force on Health Care Access and Reimbursement, and through legislative and regulatory venues.
- Initiate a private fund-raising campaign to underwrite one-third of the cost of *Who Will Care? The Case for Doubling the Number of RNs Educated in Maryland*, and disperse funds to support the project recommendations.
- Influence the Maryland Health Care Commission's task force charged with developing a plan for the future mental health services continuum in Maryland, ensuring that the plan is balanced and adequately funded
- Influence the health department's plan to restructure Medicaid long-term care services, ensuring enhanced quality, improved care coordination, appropriate cost effectiveness, and expanded community care options.

MHA GOALS FOR FY 2009
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REDUCING VULNERABILITIES

- Position hospitals as agents of change in the health care reform debate with their communities, and undertake statewide initiatives that reinforce the value hospitals offer to their communities.
- Help hospitals prepare for changes to the IRS 990 reporting requirements.
- Aggressively implement MHA's Minority Business Initiative to improve hospitals' utilization of women and minority-owned businesses by creating an environment in which contracting with minority businesses is the norm.
- Prepare member hospitals for the federal Recovery Audit Contractor challenge through education and information sharing, and advocate on members' behalf against unfair audit practices.

KEEPING HOSPITALS STRONG

- Negotiate a successful new three-year (2010-2012) rate agreement with the HSCRC that appropriately balances the three major benchmarks of the system:
 - improving Maryland hospitals' financial condition;
 - maintaining an appropriate position between Maryland hospitals' revenue and the nation; and,
 - preserving Maryland's Medicare waiver.
- Assure accurate, reliable, and verifiable methodologies as ambulatory surgery, emergency services and clinic screens or constraints are developed.
- Work with the Governor, Secretary of Health, General Assembly, and others to successfully implement the Prince George's County Hospital Authority to provide for a long-term solution to the Dimensions Healthcare System financial instability.
- Fully implement the 18-month statewide hospital nurse retention collaborative with the 27 teams participating from 24 member hospitals.

MHA COUNCIL ON CLINICAL AND QUALITY ISSUES

This council addresses the interrelated issues of clinical quality, workforce and patient safety to improve delivery of health care in Maryland hospitals. This includes advocating for initiatives to measure and improve patient outcomes, achieve a safer environment for patients and their caregivers, and assure an adequate supply of trained health professionals. The council will integrate these initiatives and recommend policy positions that demonstrate hospitals' and health systems' accountability to the communities they serve.

MHA COUNCIL ON FINANCIAL POLICY

This council is concerned with all matters related to health care financial policy. The responsibilities include the development of a vision for the future hospital payment system and support of the evolution of the all-payor system in a manner consistent with this vision. Through ongoing evaluation of all aspects of Maryland's health payment system, the council also will work to secure the financial resources needed to enable member organizations to serve their communities appropriately. The council will represent the membership on issues of finance and payment to state and federal agencies, insurers, the business and labor community, and other related groups and assist members in better understanding the health care financial structure.

MHA COUNCIL ON LEGISLATIVE AND REGULATORY POLICY

This council is responsible for shaping and advancing the association's vision for the future health care delivery system through the legislative and regulatory processes at both the state and federal levels. The council will evaluate, prioritize, and recommend necessary changes to the regulatory structure in which health care is delivered in Maryland to enhance the ability of MHA members to better serve their communities' needs. The council also will develop and advocate for an annual state legislative program, and communicate to members, advocacy strategies for implementing MHA-supported initiatives and positions.

COMMUNITY HOSPITALS CONNECTION

The Community Hospitals Connection is responsible for promoting linkages between Maryland's community hospitals and enhancing their connectedness with the MHA in order to: assure that community hospital issues are reflected in MHA's public policy positions; enhance the image and standing of hospitals with their communities and state and local policy leaders; and, strengthen hospitals' joint advocacy on legislative and regulatory issues of common interest.