| <u>Actor</u> | <u>Action</u> |
|----------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| President and financial consultant | 1. Request current cost reports from facilities in July |
| | 2. Calculate proposed dues in July |
| President, CFO and Executive Assistant | 3. Include dues projections in budget preparation in July |
| | 4. Submit dues and budget to Board at August meeting |
| | 5. Submit dues and budget to Assembly at September meeting |
| President and Executive Assistant | Determine all invoice elements (in November) facility dues auxiliary assessment lobbying percentage Call Bret Goebel for HFMA's Treasurer contact info invoice date (Dec. 1) due date (Jan. 15) |
| | 7. Create draft dues letters |
| Executive Assistant | 8. Inform Finance of invoice elements by Nov. 15 |
| Finance | 9. Prepare an invoice template |
| | 10. Prepare an invoice register |
| President | 11. Review invoice template and register |
| Finance | 12. Prepare invoices by Dec. 1 |
| President and Executive Assistant | 13. Review invoices |
| Executive Assistant | 14. Send invoices with letters by Dec. 5 |
| Receptionist | 15. Enter received dues checks on check log |
| | 16. Make copies of check log for Executive Assistant |
| Executive Assistant | 17. Review check logs to facilitate correct description of dues checks |
| Executive Assistant | 18. Send thank you letters to paying members |
| | 19. Send Past Due notice and duplicate copy of invoice on February 15 |
| | 20. Notify President of members in arrears by end of March 1 |
| President and Executive Assistant | 21. Send Final Notice by March 10 |
| | 22. Submit list of members in arrears to Board at April meeting |