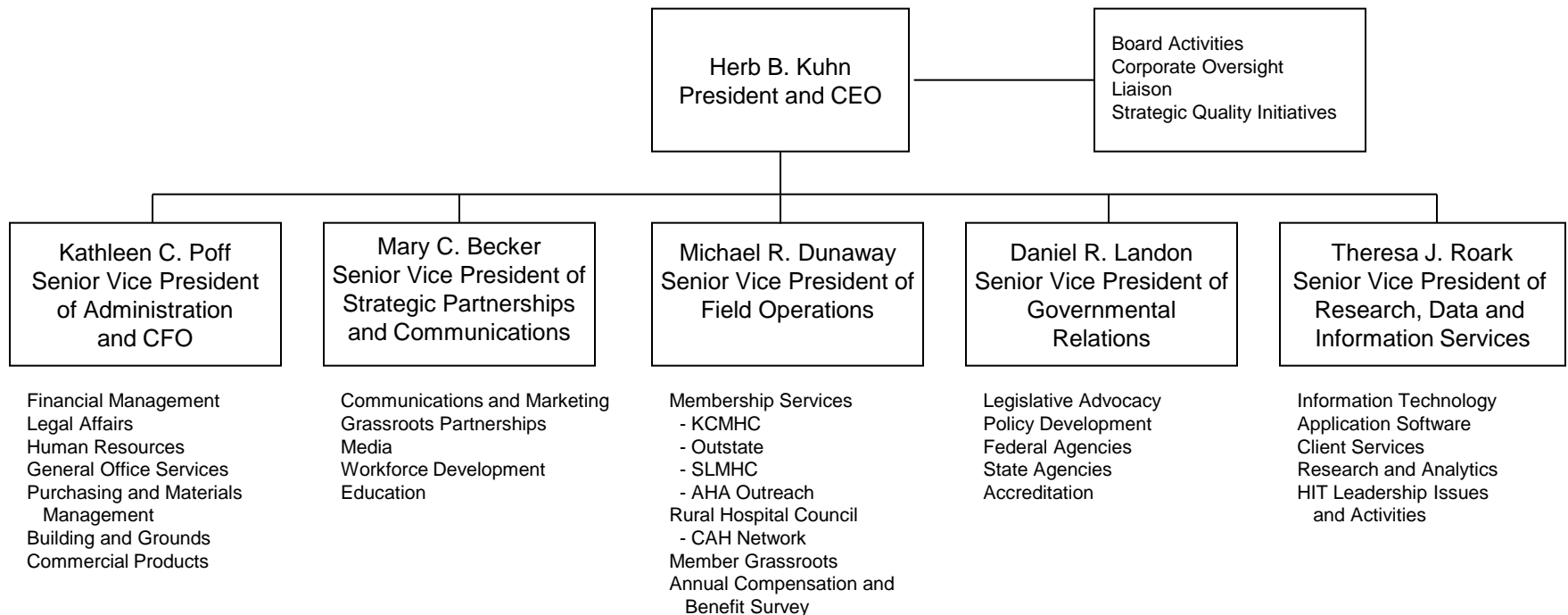
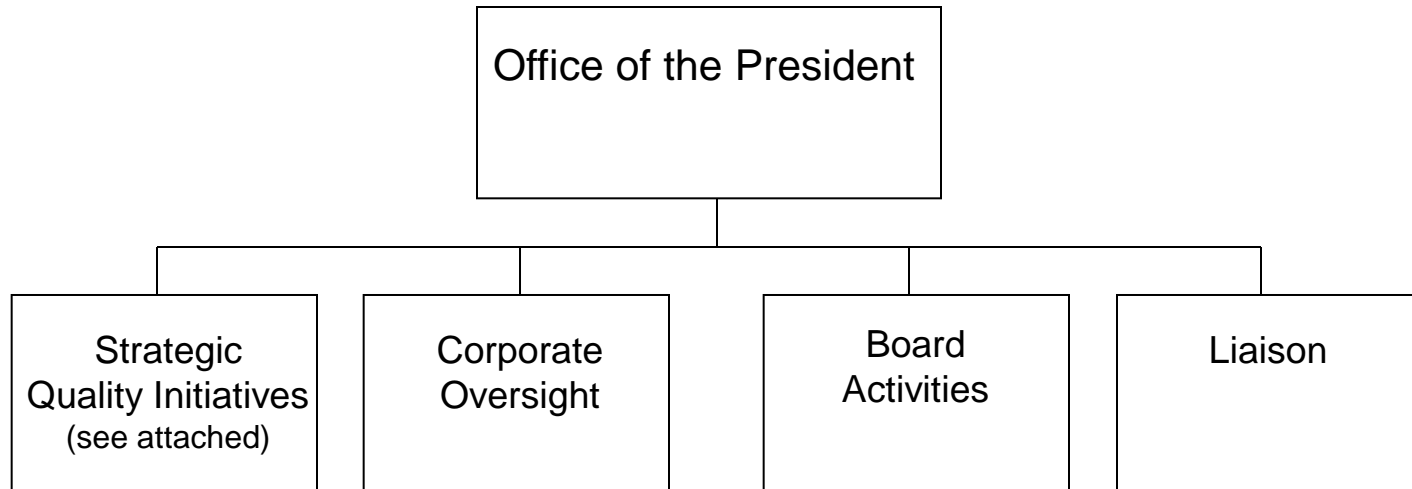


MISSOURI HOSPITAL ASSOCIATION

Senior Leadership Team



Office of the President Functional Areas

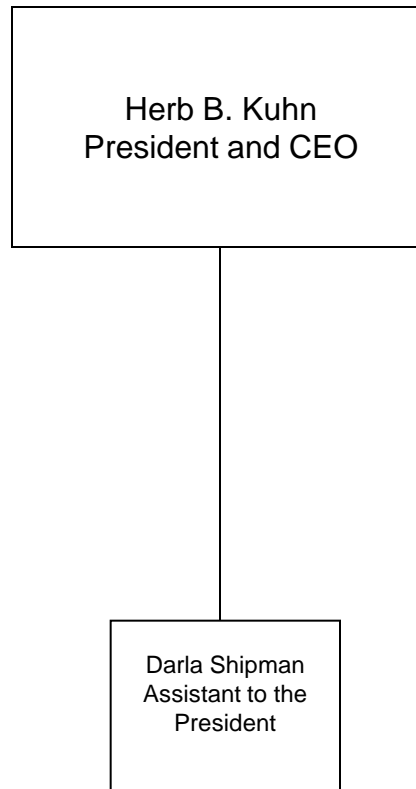


MHA
HIDI
MSC
MCE
HEALTHPAC
PAC of MHA
Issues Committee
The Alliance

MHA
HIDI
MSC
MCE
The Alliance

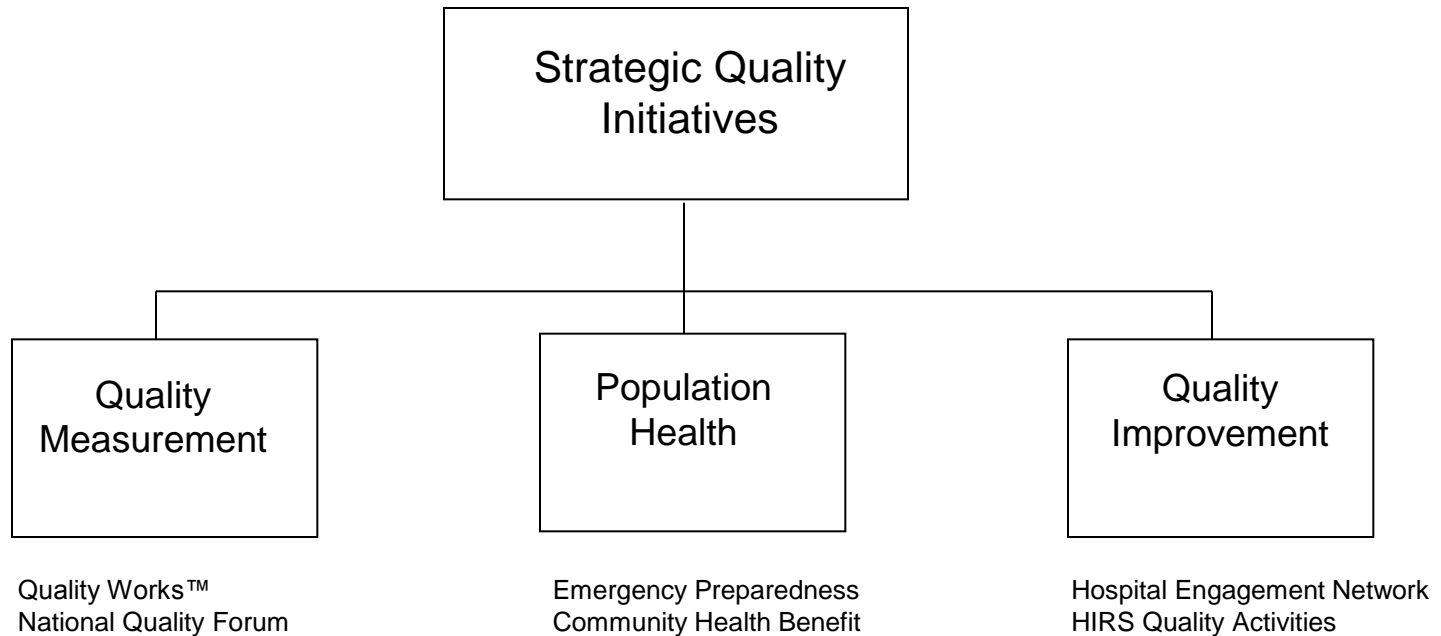
American College of Healthcare Executives
American Hospital Association
Association of American Medical Colleges
Catholic Health Association
Federation of American Hospitals
Healthcare Financial Management Association
Healthcare Services Group
Joint Commission Resources
Medicare Payment Advisory Commission
National Association of Children's Hospitals
State Hospital Association Executives Forum

Office of the President

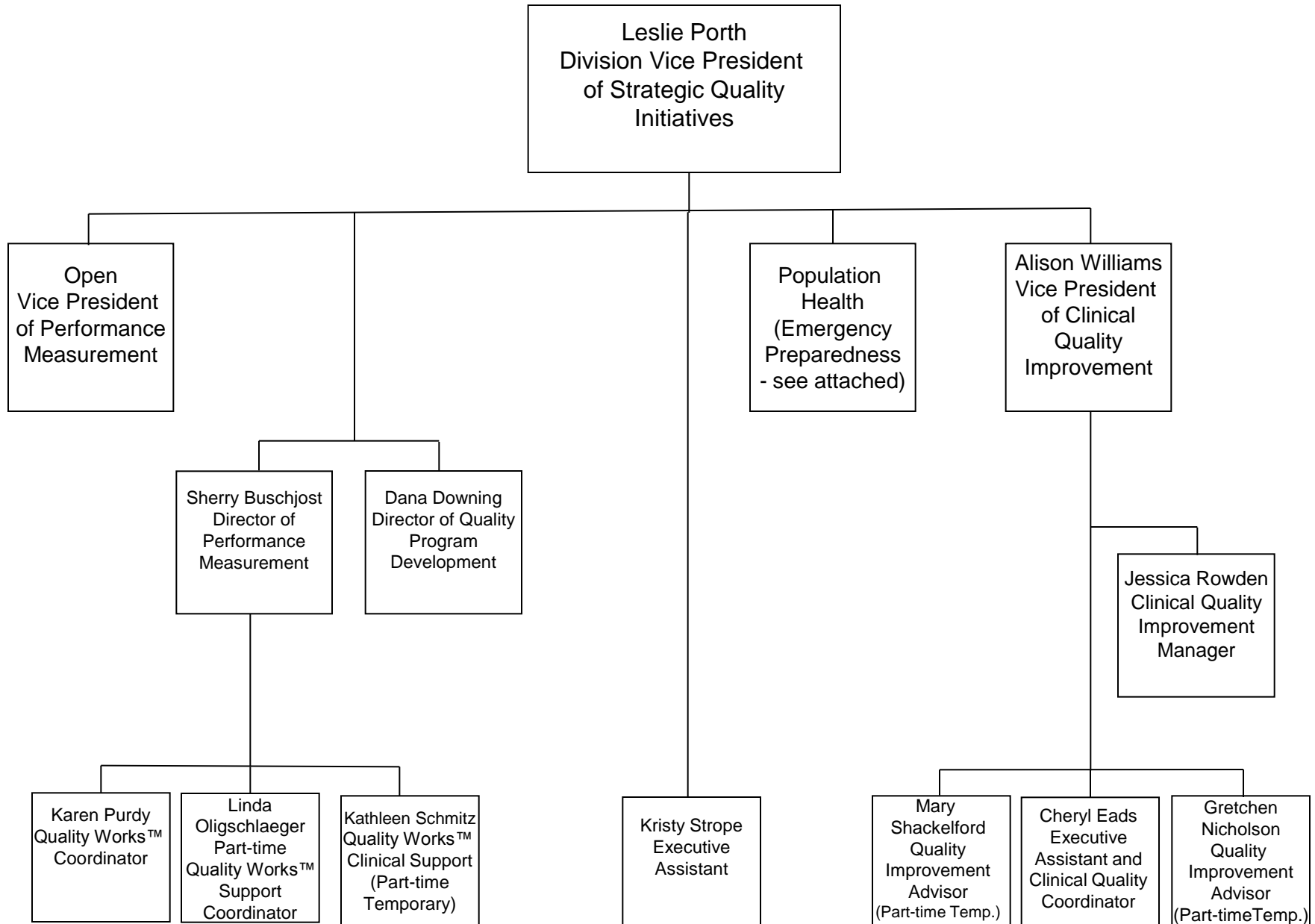


Strategic Quality Initiatives Division

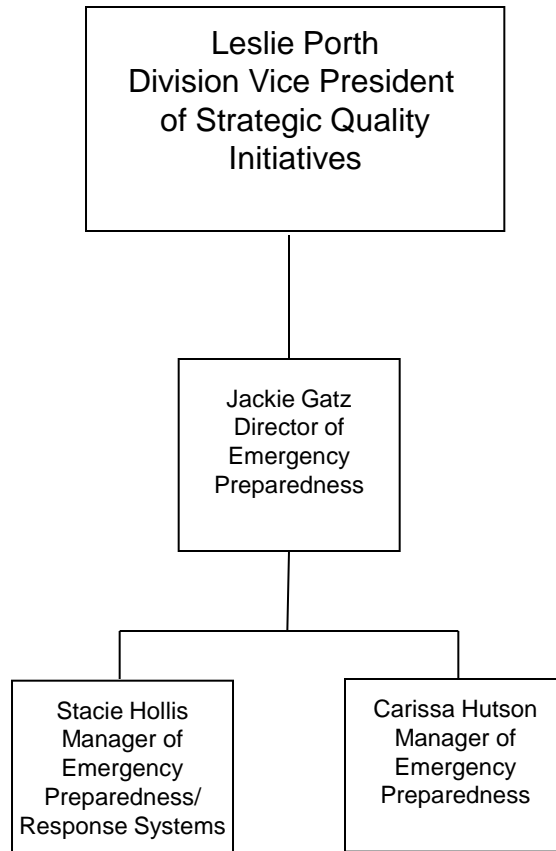
Functional Areas



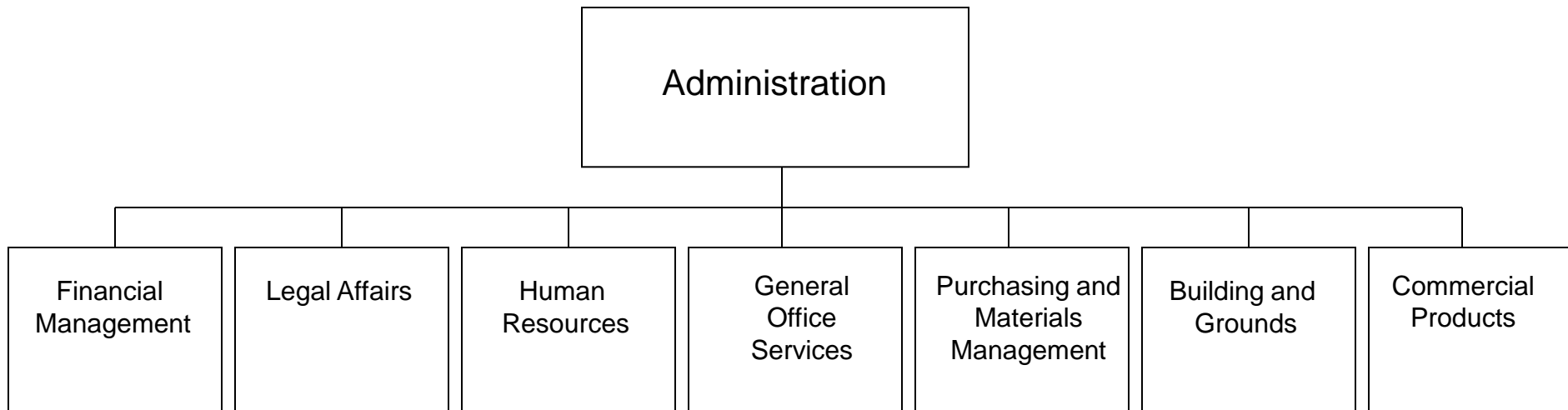
Strategic Quality Initiatives Division (Chart 1 of 2)



Population Health (Chart 2 of 2)



Administration Functional Areas



Financial Management
Investments
Grant Management
Accounting
Dues Calculation
Tax Filings and Compliance

Corporate Legal Matters
Judicial Advocacy
Legislative Analysis
Regulatory Analysis
Member Resource/
Information

Human Resources
Payroll
Employee Benefits
Plan Administration
Office Procedures
ERISA Filings
MSHRA

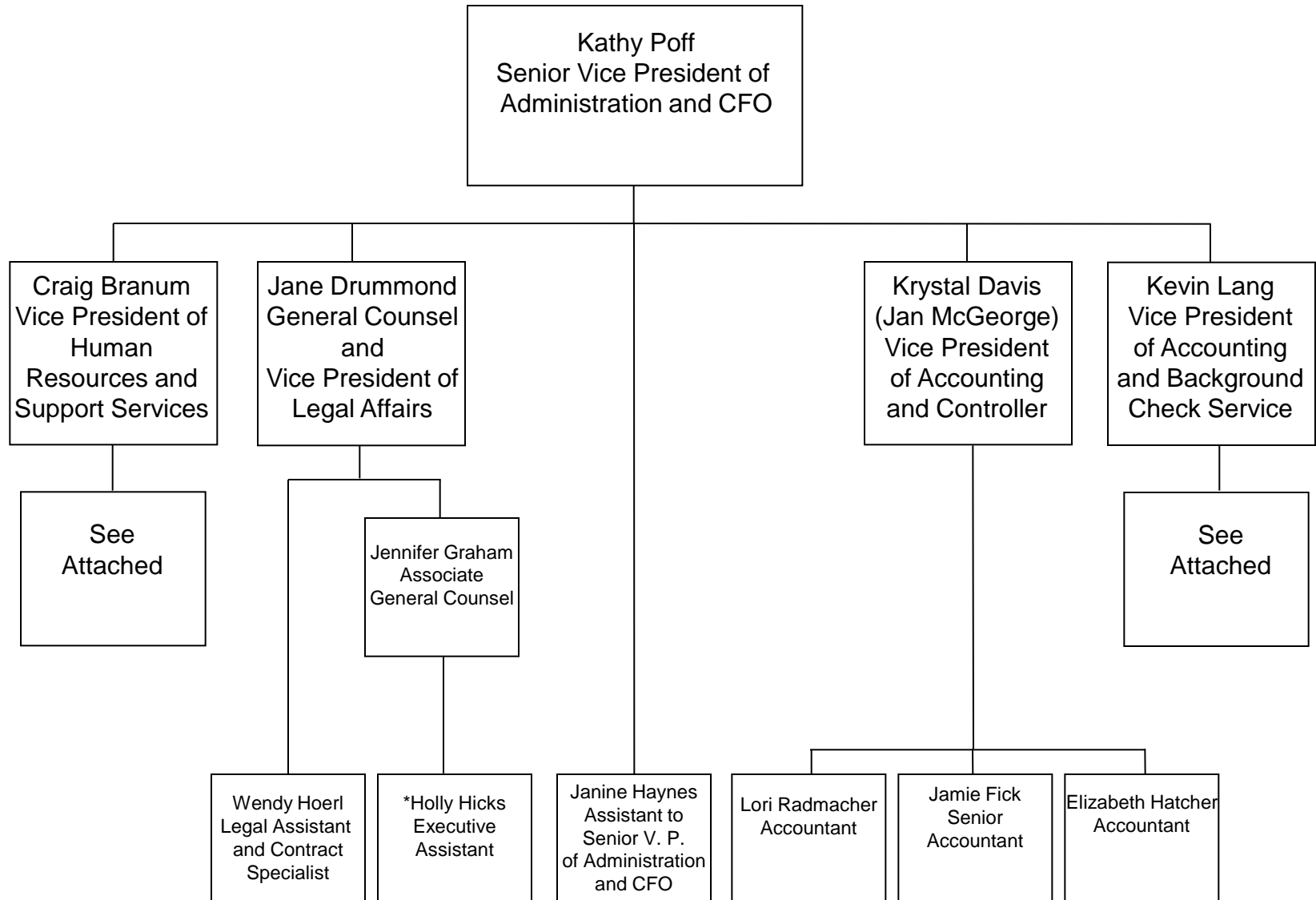
Receptionist
Copy Center
Mailing Services
Forms Management

Purchasing
Materials Management
Company Car Fleet
Corporate Insurance

Building Management
Grounds Maintenance

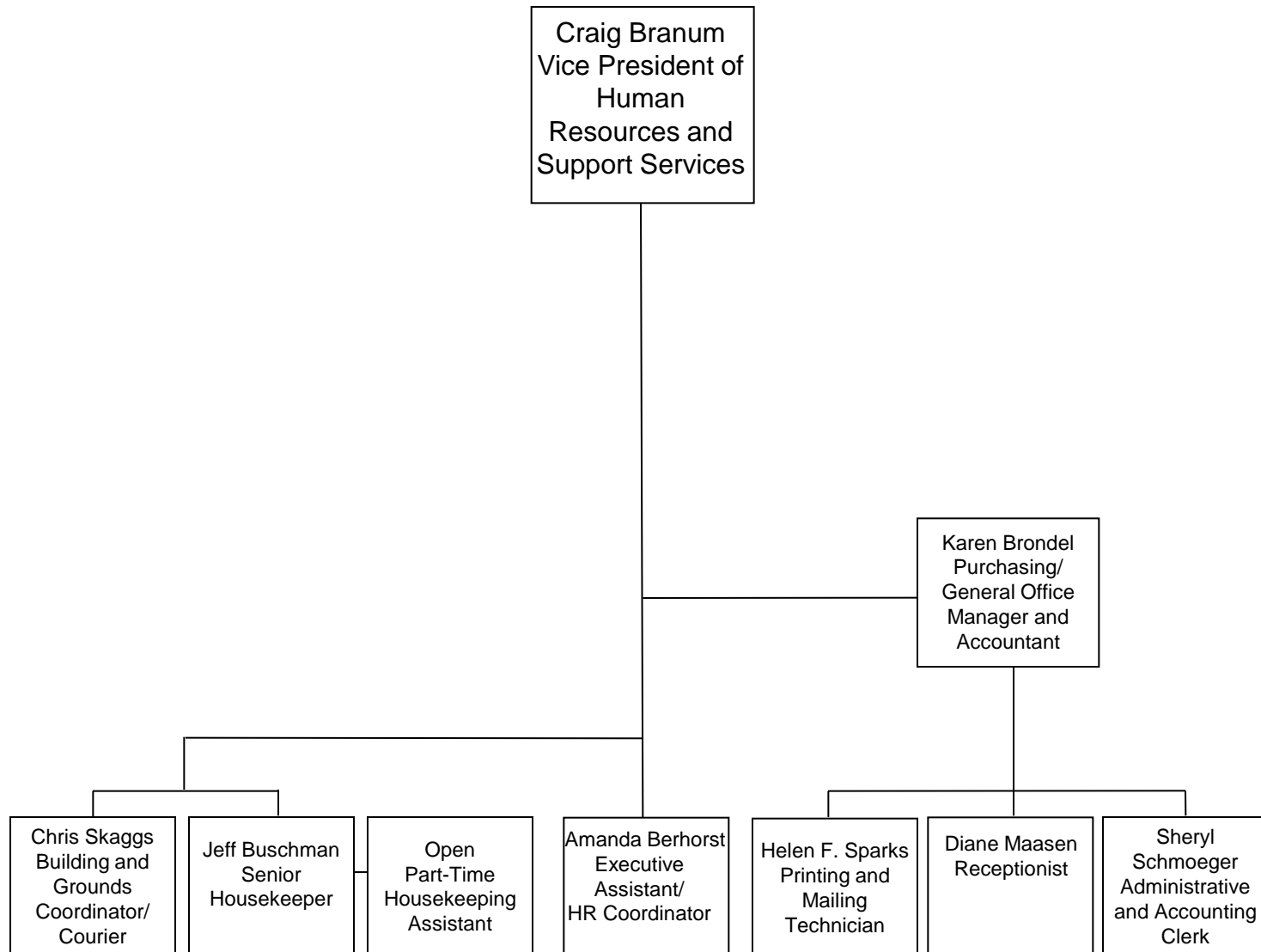
Endorsements
Pre-Employment
Screening Program

Administration (Chart 1 of 3)

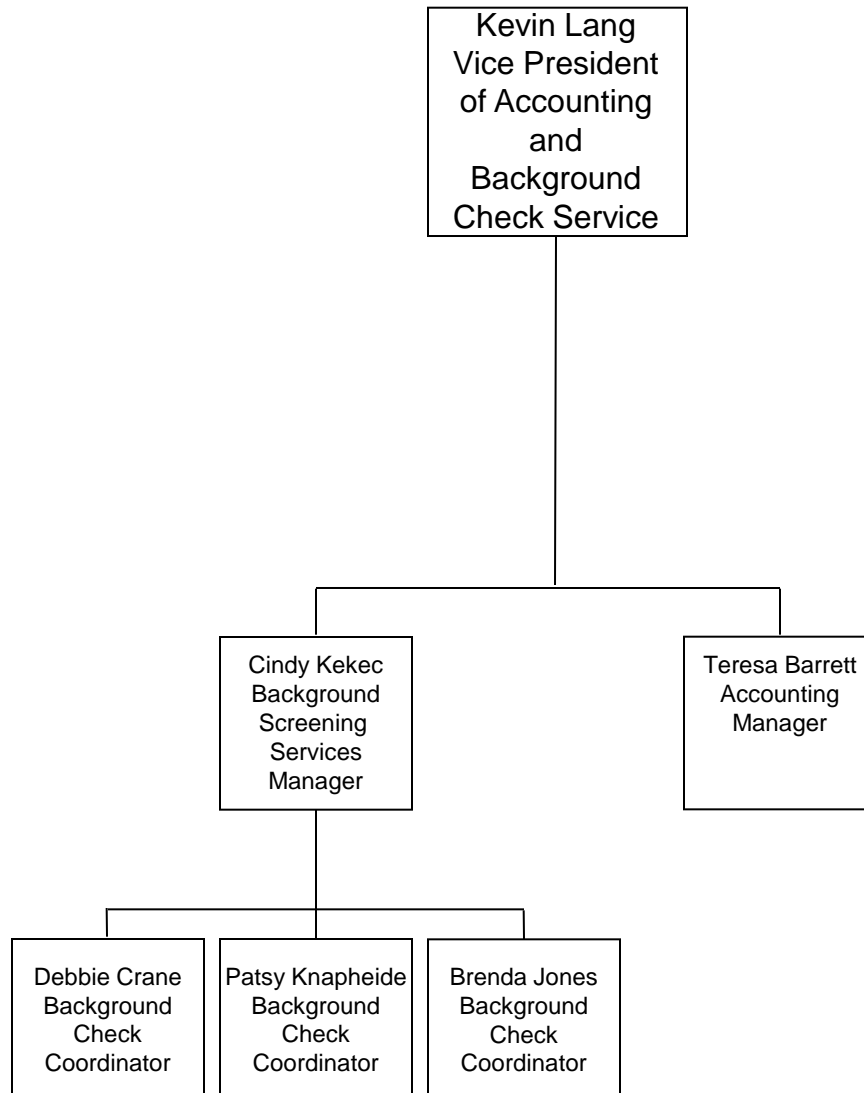


*Also provides support to Assistant to the President.

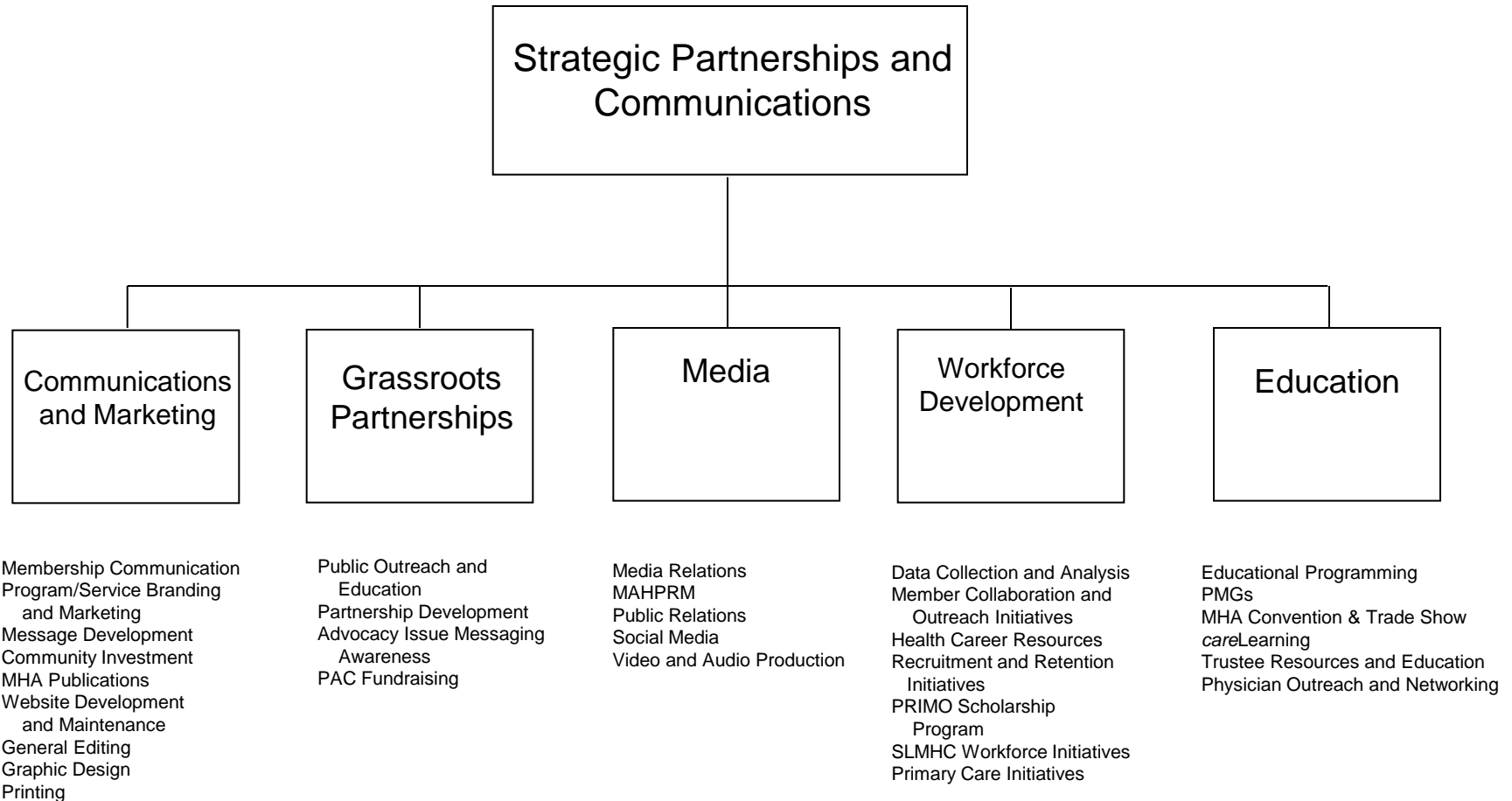
Administration (Chart 2 of 3)



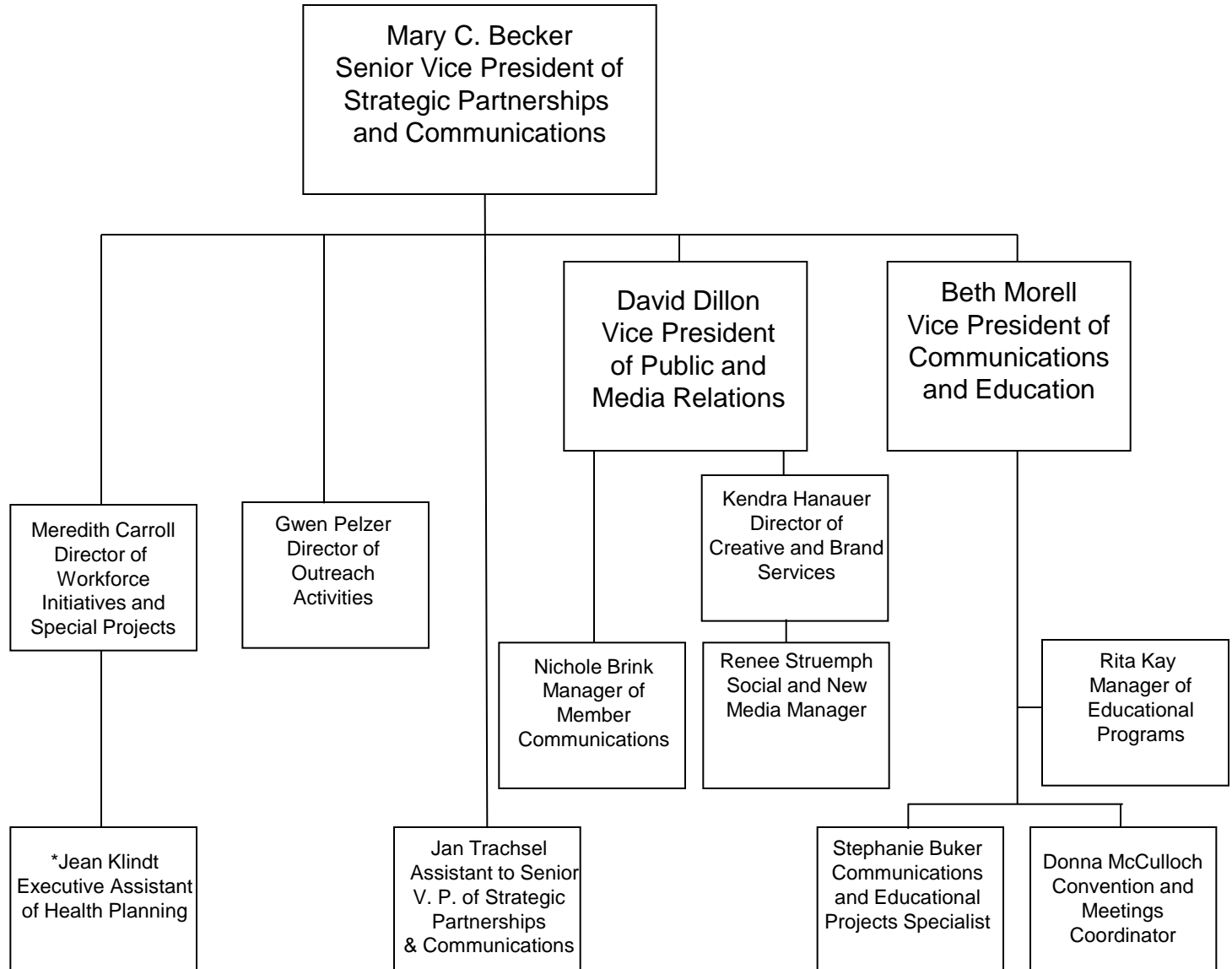
Administration (Chart 3 of 3)



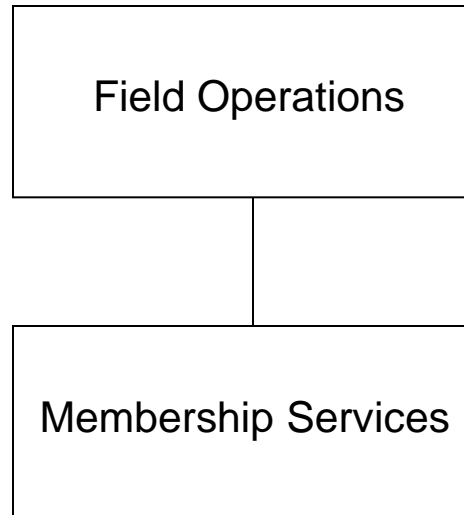
Strategic Partnerships and Communications Functional Areas



Strategic Partnerships and Communications

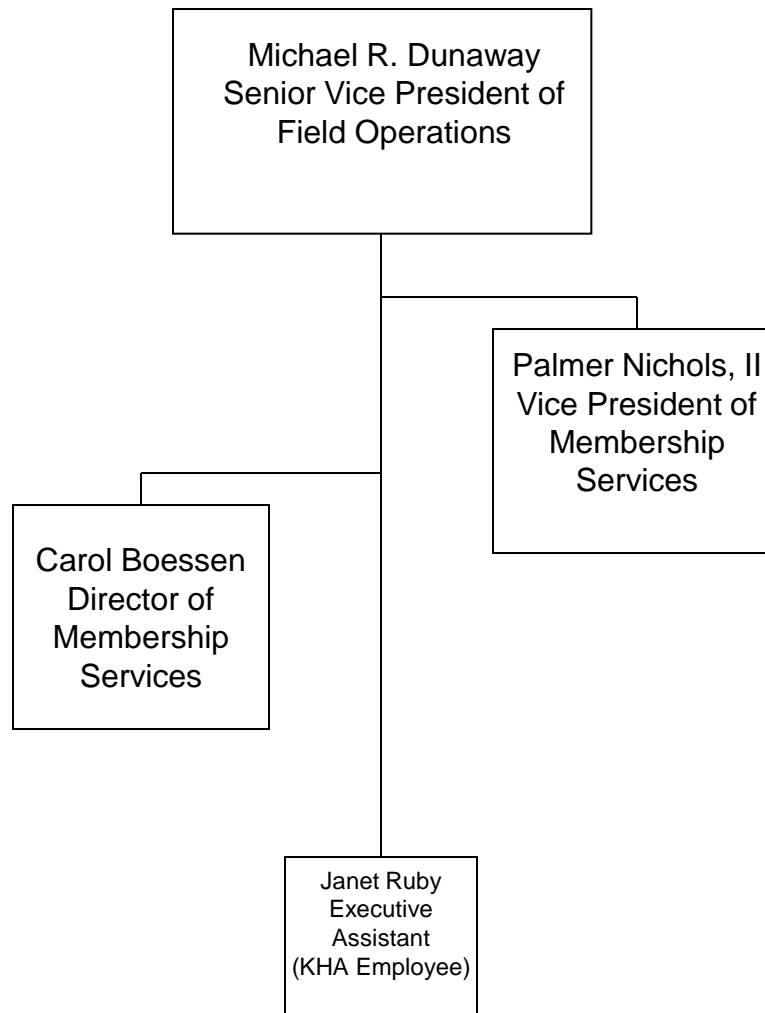


Field Operations Functional Areas



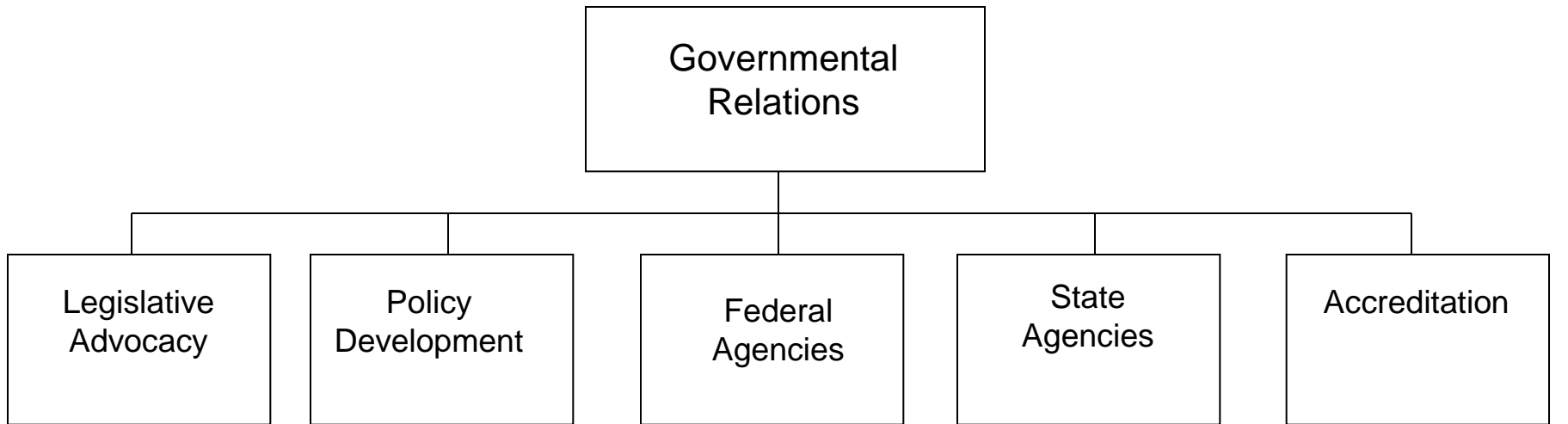
Membership Resources
District Councils
Membership Services
- Kansas City
- Outstate
- St. Louis
- AHA Outreach
Rural Hospital Council
- CAH Network
Member Grassroots
Member Satisfaction
Membership Tracking
Annual Compensation and Benefit Survey

Field Operations



Governmental Relations

Functional Areas



Federal Advocacy
 State Advocacy
 American Hospital Association
 Children's Hospitals

Federal Policy
 State Policy
 Federal Reimbursement Allowance Program
 American Hospital Association
 National Quality Forum

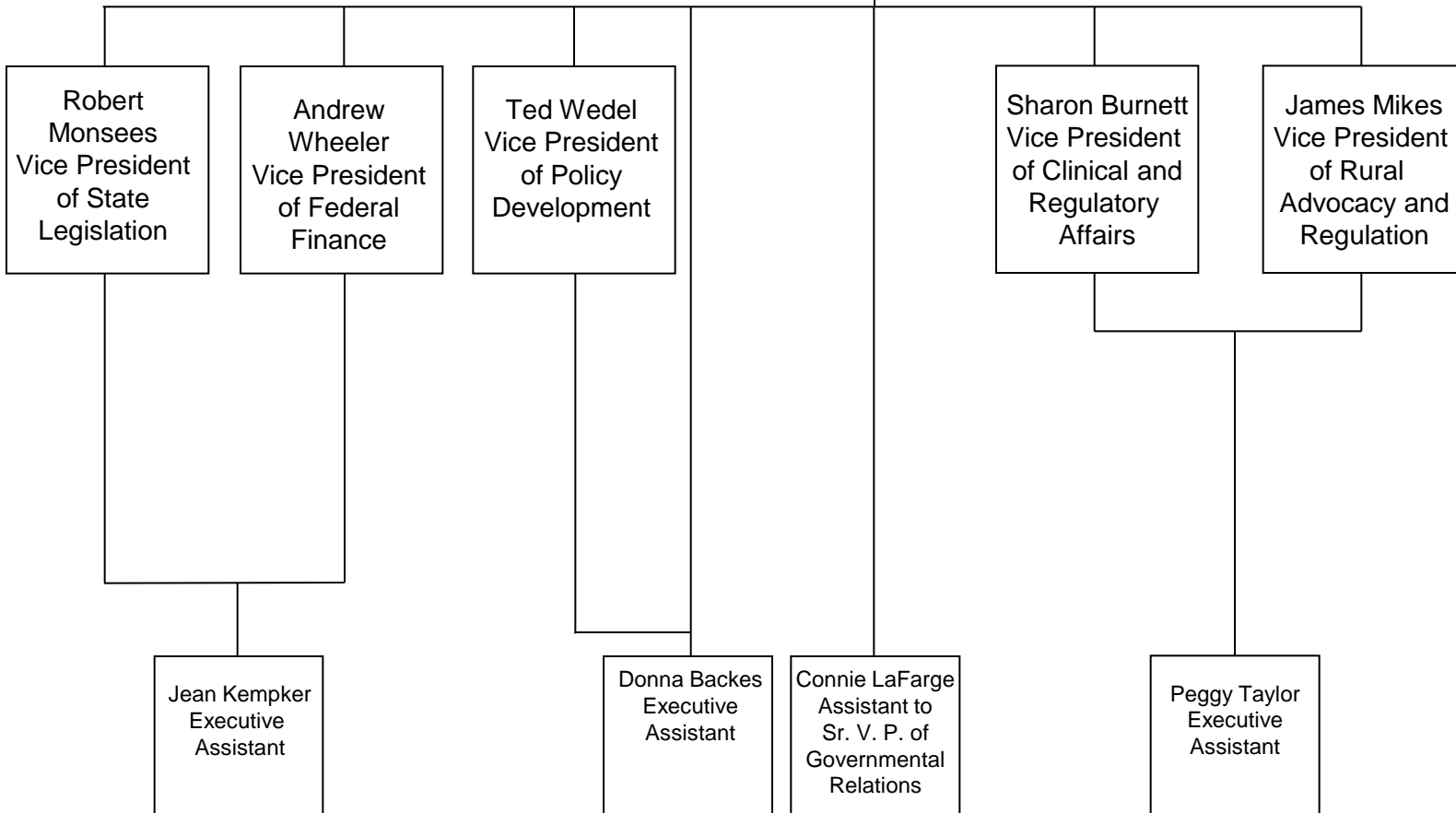
Agency for Healthcare Research and Quality
 Centers for Medicare & Medicaid Services
 Health Resources and Services Administration
 U.S. Department of Health and Human Services
 Federal Elections Commission

Department of Social Services
 Department of Health and Senior Services
 Department of Mental Health
 Department of Natural Resources
 Department of Insurance, Financial Institutions and Professional Registration
 Missouri Ethics Commission

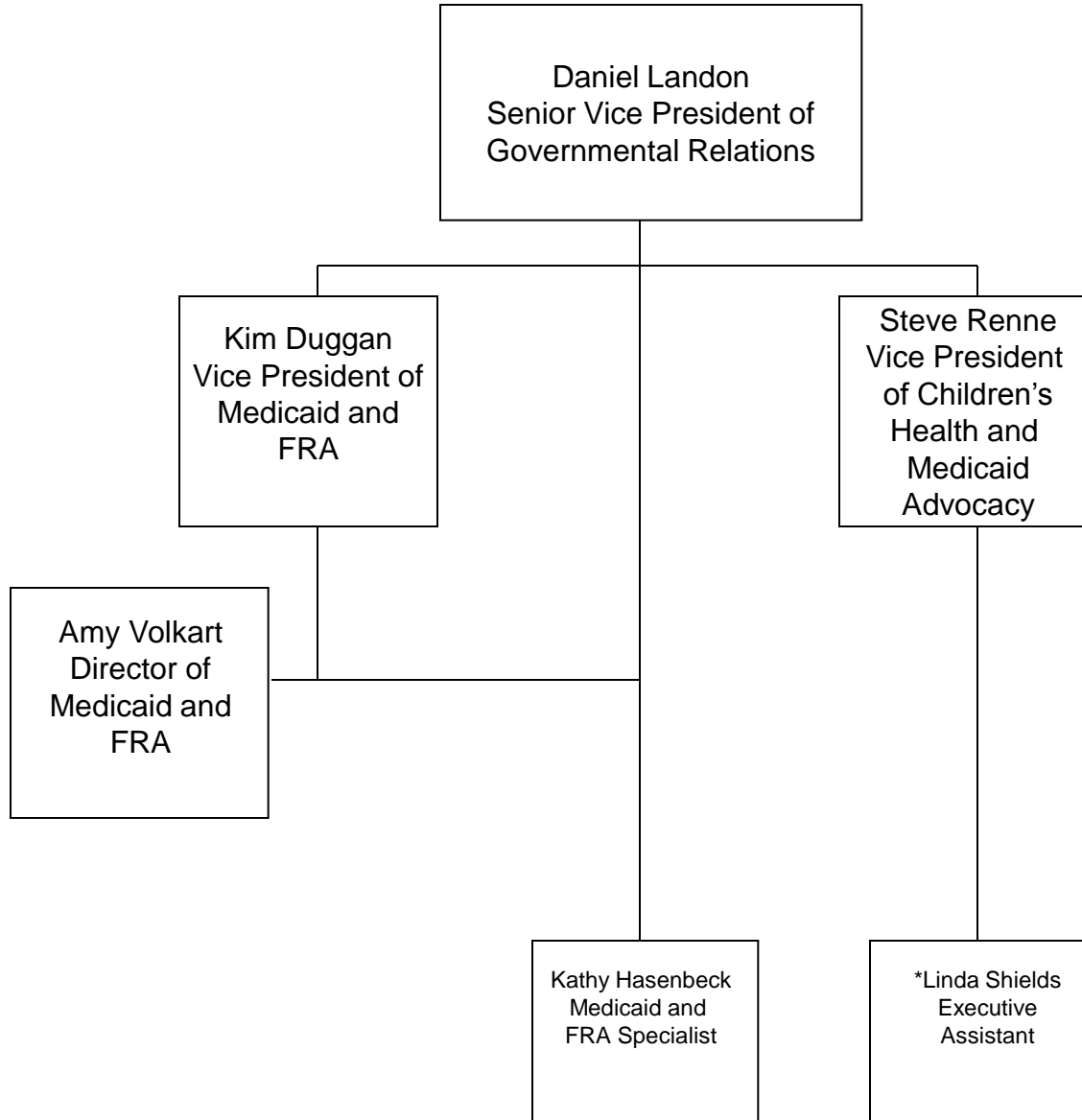
Joint Commission
 Center for Patient Safety

Governmental Relations (Chart 1 of 2)

Daniel Landon
Senior Vice President of
Governmental
Relations



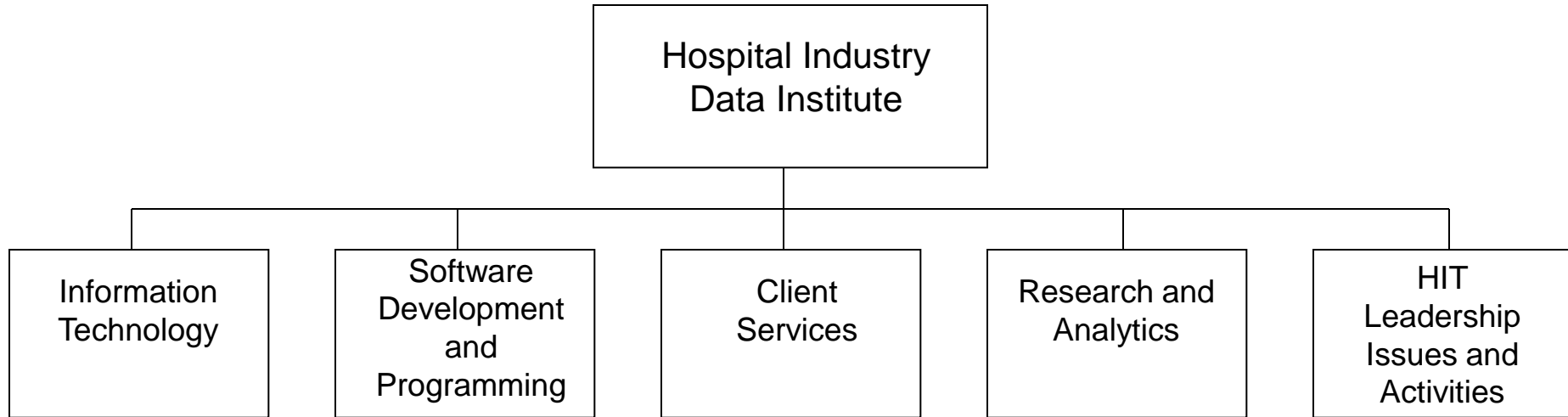
Governmental Relations (Chart 2 of 2)



*Also provides support to Vice President of Membership Services

Hospital Industry Data Institute

Functional Areas



Network Administration
 Database Administration
 Systems Operations
 Web Services
 Telecommunications
 Email
 Desktop Support
 Phones
 Data Collection and Editing
 DHSS Patient Abstract Reporting

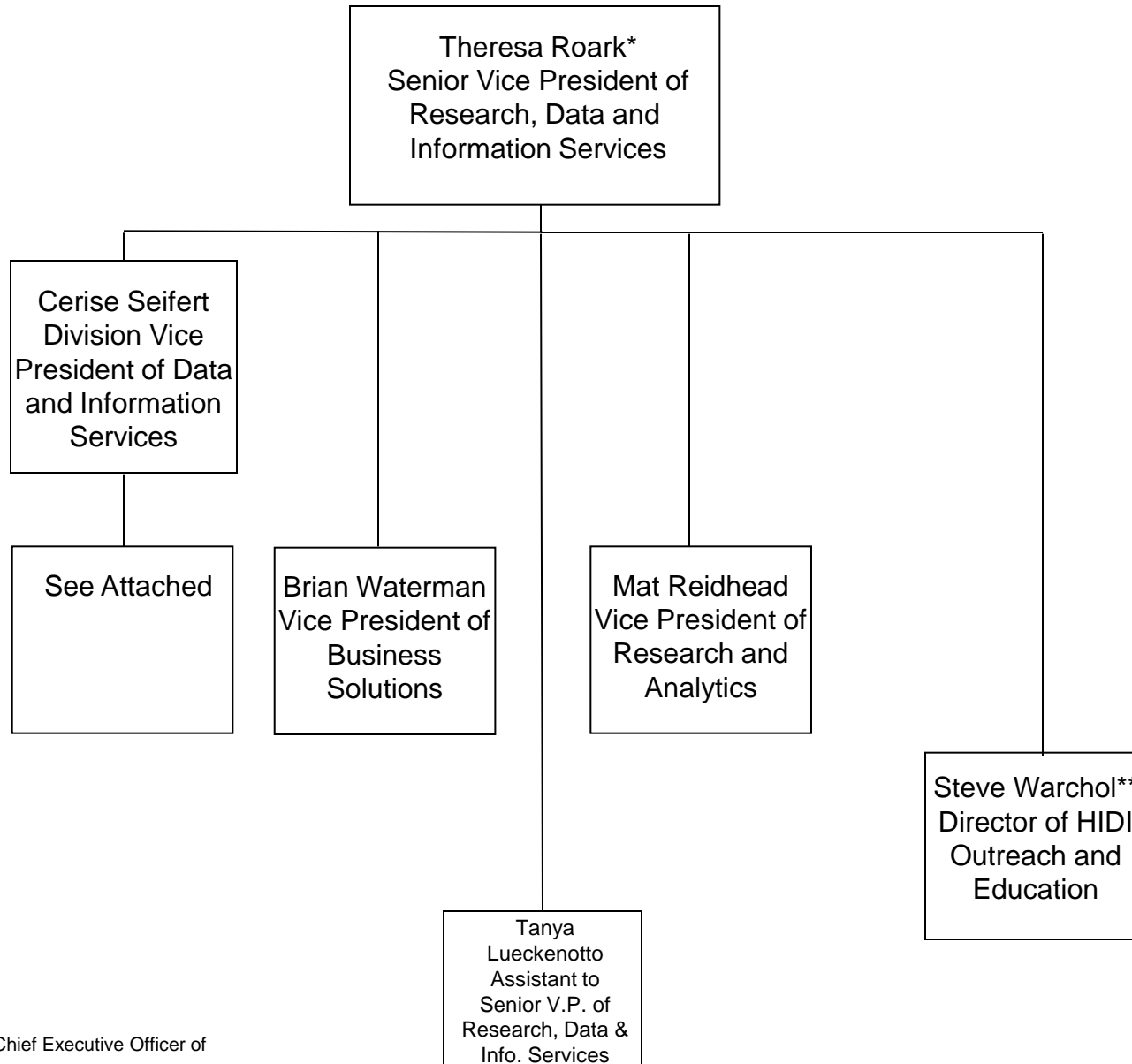
Software Development and Support
 Systems Programming

Analytic Advantage® Reports and Dashboards
 Monthly Utilization Reporting
 Management Survey and Reporting
 Productivity Survey and Reporting
 Quality Benchmark Reporting
 Policy Impact Reports
 Census Reports
 Annual Survey (Collection/ Submission/Reporting)
 Custom Projects for Hospitals
 MEDPAR Reports
 Community Health

MHA Health Policy and Advocacy Support
 Research and Analytics
 Readmissions
 Grant Support
 Special Projects
 Agency for Healthcare Research and Quality
 Healthcare Cost and Utilization Project Partner

State HIE
 Regional Extension Center
 HIT Issue Monitoring
 College of Health Care Information Management Executives

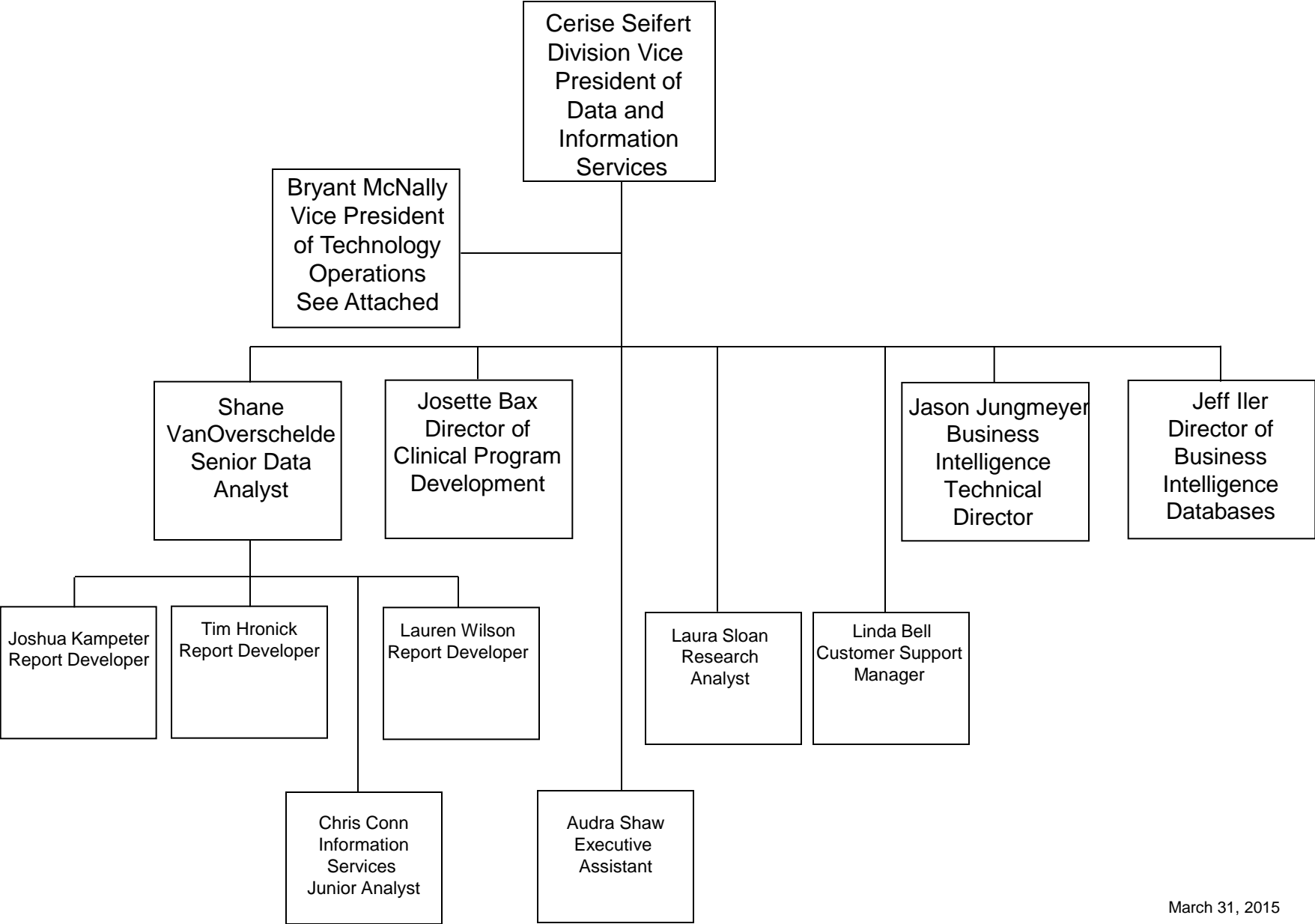
Hospital Industry Data Institute (Chart 1 of 3)



*MSC Employee, also serves as Chief Executive Officer of HealthCurve Analytics LLC.

**MHA Employee that reports to the Senior Vice President of Research, Data and Information Services.

Hospital Industry Data Institute (Chart 2 of 3)



Hospital Industry Data Institute (Chart 3 of 3)

