

2015 Hospital & System CEO Survey Colorado Hospital Association

H15030

Online questionnaire Version 2.2

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MARKETSTRATEGIES

ISO 20252 Certified



FONT COLOR KEY

If responses in orange are selected, the respondent will be terminated Items in bold and blue are notes and instructions to the survey programmer Text in black is what the respondent will see onscreen

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Opening	screen
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Thank you for participating in this important survey regarding the Colorado Hospital Association (CHA). The Association is very interested in learning more about your experiences with CHA and how you feel about the services and offerings provided to you. Your feedback is critical and will further assist us in ensuring the Association's work and initiatives align with your needs and expectations.

It should take about 25 minutes to complete. Your participation in this survey is anonymous and voluntary. Your individual answers will be confidential and reported only in the aggregate. Click here to view our Privacy Policy. Click the "Next" arrow when you are ready to begin your survey.	ensuring the A	ssociation's work and initiatives align with your needs and expectations.
and reported only in the aggregate. Click here to view our Privacy Policy. Click the "Next" arrow when you are ready to begin your survey. break Screening questions Ask all S1. How long have you been a hospital or system CEO? (Enter your response as a whole number in the box below. Your best guess is fine.) Accept responses between 1 & 99 Number of years: 0 Less than a year REF Prefer not to say break Ask all Show this error message when the length of time in current position exceeds the length of time as a hospital or system CEO (S2 GT S1): Please check your response, you have indicated that you have been in your current position longer than you have been a hospital or system CEO. S2. How long have you been in your current position? (Enter your response as a whole number in the box below. Your best guess is fine.) Accept responses between 1 & 99 Number of	It should take a	about 25 minutes to complete.
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0 Less than a year REF Prefer not to say	Show this erra hospital or sbeen in your case.	system CEO (S2 GT S1): Please check your response, you have indicated that you have urrent position longer than you have been a hospital or system CEO. How long have you been in your current position? (Enter your response as a whole number in the box below. Your best guess is fine.) Accept responses between 1 & 99 Number of years: 0 Less than a year

break

Show this error message when the length of time in current position exceeds the length of time serving as a health care executive in Colorado (S2 GT S3): Please check your response, you have indicated that you have been in your current position longer than you have served as a health care executive in Colorado.

S3.	How long have you (cumulatively) served in Colorado as a health care executive? (Enter your response as a whole number in the box below. Your best guess is fine.)								
	Accept responses between 1 & 99								
	Number of years:								
	0 Less than a year REF Prefer not to say break								

				-
ΝЛ	am	ber	no	าฝด
IVI	em	nei	116	zus

Show this error message if respondent does not provide an answer to Q1_1-Q1_3: Please don't skip boxes.

Over the next 12 to 18 months, what will be the 3 most challenging issues facing your organization? (Enter your issues in the boxes below. Be as specific as possible.)

Q1_1.	Most challenging issue								
	DK Not sure								
Q1_2.	Second most challenging issue								
	DK Not sure								
Q1_3.	Third most challenging issue								
	DK Not sure								
	break								

Ask all

How important is CHA's involvement in each of these issues...? (For each issue below, select the rating scale point that best describes how you feel.)

Not at all important									E	xtremely	important
	0	1	2	3	4	5	6	7	8	9	10

Restore questions for which a response (excluding DK) was given in selected in the Q1-series

- Q2_1. <Most challenging issue from Q1_1>
- Q2_2. <Second most challenging issue from Q1_2>
- Q2 3. <Third most challenging issue from Q1_3>

break

How well are current CHA initiatives and services addressing each of these issues...? (For each issue below, select the rating scale point that best describes how you feel.)

Not well at all									Extre	mely well
0	1	2	3	4	5	6	7	8	9	10

U	I	2	3	4	5	0		/	0	9	10	
Restore	Restore questions for which a response (excluding DK) was given in selected in the Q1-series											
Q3_1. Q3_2.	<ivio< td=""><td colspan="10"><second challenging="" from="" issue="" most="" q1_2=""></second></td></ivio<>	<second challenging="" from="" issue="" most="" q1_2=""></second>										
Q3_3.	<1111	<third challenging="" from="" issue="" most="" q1_3=""></third>										
Ask all					_break							
	_	Beyond the 12– to 18–month timeframe, are there additional looming issues CHA ought to										
Q4.				nonth time	etrame, a	re there	addı	itional lo	oming issu	es CHA c	ught to	
		ninking ab		11- a la accela	-l D-		. :c:		-1- \			
	(Ente	er your re	sponse in	tne box b	eiow. Be	as spec	стис а	as possik	oie.)			
	DK	Not sure)									
					_break						 	
Value of	CHA Mer	nbership										
Ask all												
Q5.	How	would yo	u rate the	overall va	lue you r	eceive 1	for yo	our inves	tment in C	HA memi	ership?	
			ing scale								•	
	No	value								Excelle	nt value	
	0) 1	2	3	4	5	6	7	8	9	10	
		l		1	break							
Ask all												
Q6.	\//ha	t could Cl	JA do to ir	acrocco th	o overall	volue	(OLL 17	2001102				
QO.			HA do to ir sponse in						n/o)			
	(= 110	er your re	sponse in	lile box b	eiow. De	as spec	JIIIC C	15 PUSSIL	ne.)			
		N										
	DK	Not sure	9									
					break							

This is a hidden variable not seen by respondents

ATT1. Activities and issues to be evaluated.

Randomize

- 1 Advocating on behalf of CHA members on state legislative issues
- 2 Efforts to influence state agencies on regulatory issues on behalf of CHA members
- 3 Advocating on behalf of CHA members on federal legislative and regulatory issues
- 4 Advocating for adequate Medicare and Medicaid payments
- 5 Sharing strategies and policies for workforce development
- 6 Ensuring hospital readiness for new payment and delivery models
- 7 Providing strong data analytics
- 8 Maintaining and improving relationships with key policymakers, government officials, and agencies (regulatory and non-regulatory)
- 9 Making communications tools available to enhance member hospital advocacy and outreach efforts
- 10 Representing CHA members in stakeholder forums (such as CORHIO, CIVHC, and the Colorado Commission on Affordable Health Care)
- 11 Political fundraising and support of candidates for elected office through CHA Friends of Colorado Hospitals political action committee
- 12 Supporting Health Information Technology (including implementation of the health information exchange and electronic health records)
- 13 Supporting hospital efforts to improve quality and safety through the Triple Aim
- 14 Providing innovative educational programs relevant to the changing nature of health care
- Offering a tailored suite of shared services to help CHA members improve business performance
- 16 Hospital Emergency Preparedness
- 17 The State Innovation Model (SIM) Program
- 18 Representing CHA member interests surrounding the Medicaid Accountable Care Collaborative (ACC) and Regional Care Collaborative Organizations (RCCOs)
- 19 Transparency, public accountability and data reporting
- 20 Maintaining councils, committees and task forces (to solicit CHA member feedback)
- 21 Timely information regarding infectious diseases and outbreak threats (e.g. Ebola)
- 22 Data and information technology security from cyber attacks
- 23 Workforce diversity
- 24 Supporting hospital efforts to achieve an aligned post-acute care network

-	_	-		-	-		
			break				
			_DI CUI	 		 	

Show all

In the next section, we'll ask you to rate different issues and activities with regard to:

- The importance of CHA's efforts related to each of these issues/activities to your organization
- CHA's effectiveness during the past 12 months relating to each of these issues/activities break

LOOP through Q7_[X]-Q9_[X] for each of the ATT1 attributes (in ATT1 order)

Q7_[X]. How important are CHA's efforts to your organization when it comes to...?

<Attribute from ATT1>

(Select the rating scale point that best describes how you feel.)

Not at all important Extremely impor										nportant
0	1	2	3	4	5	6	7	8	9	10

DK Not sure

_question separator_____

Ask all

Q8_[X]. During the past 12 months, how effective has CHA been with regard to...?

<Attribute from ATT1>

(Select the rating scale point that best describes how you feel.)

Not at all effective									Extremely effective		
0	1	2	3	4	5	6	7	8	9	10	

DK Not sure

question separator

Ask all

Q9_[x]. Please indicate which important initiatives your organization is working on or what additional comments might you have with regard to...?

<Attribute from ATT1>

(Enter your response in the box below. Be as specific as possible.)

 . N.I. (

DK Not sure

break

Ask all

Do you personally read or use ...?

(For each information source below, select the response that best describes your experience.)

Yes	No
1	2

Randomize

Q10_1. HealthBEAT Today (CHA's daily e-newsletter)

Q10_2. CHA's website (www.cha.com)

Q10 3. CHA's governance portal (www.chahospitaltrustees.com)

break

Ask if respondent reads/uses 1+ CHA information sources (Q10_1=1 or Q10_2=1 or Q10_3=1)

How would you rate the importance of CHA's efforts related to each of the following...? (For each information source below, select the rating scale point that best describes how you feel.)

Not at all important									Extremely important	
0	1	2	3	4	5	6	7	8	9	10

Restore information sources selected in Q10 (in Q10 order)

Q11 1. HealthBEAT Today (CHA's daily e-newsletter)

Q11_2. CHA's website (www.cha.com)

Q11_3. CHA's governance portal (www.chahospitaltrustees.com)

break

Ask if respondent reads/uses 1+ CHA information sources (Q10_1=1 or Q10_2=1 or Q10_3=1)

How would you rate the effectiveness of CHA's efforts related to each of the following...? (For each information source below, select the rating scale point that best describes how you feel.)

	Not at all effective								Extremely	effective	
Ī	0	1	2	3	4	5	6	7	8	9	10

Restore information sources selected in Q10 (in Q10 order)

Q12 1. HealthBEAT Today (CHA's daily e-newsletter)

Q12 2. CHA's website (www.cha.com)

Q12_3. CHA's governance portal (www.chahospitaltrustees.com)

break

Ask all

Q13. How would you rate CHA's performance overall? (Select the rating scale point that best describes how you feel.)

Very poor										xcellent
0	1	2	3	4	5	6	7	8	9	10
hreak										

This is a hidden variable not seen by respondents

ATT2. Mechanisms for contact.

Randomize

- 1 been visited in-person by CHA staff
- 2 been spoken with CHA staff on the phone
- 3 exchanged email with CHA staff
- 4 attended CHA-sponsored meetings

break

Ask all LOOP throug Q14_[X].	ugh Q14_[X]-Q15_[X] for each of the ATT2 contact mechanisms (in ATT2 order) During the past 12 months, how many times have you?						
	<contact (enter="" a="" as="" at="" from="" mechanism="" response="" td="" whole)<="" your=""><td></td><td>ur best guess is fine.)</td></contact>		ur best guess is fine.)				
	Accept responses between 0 & 999 Number of times:						
	DK Not surequestion separator						
Ask all Q15_[X].	Thinking about the frequency with which you have <contact att2="" from="" mechanism=""> during the past 12 months, would you like more contact, less contact or is the amount of contact about right? (Select the response that best describes how you feel.)</contact>						
	Would like less	About right	Would like more				
	1	2 break	3				
Ask all Q16.	Randomize Rewarding, useful work Necessary, part of my job Extra work but probably ward A marginal use of my time Unworthy of my time Not applicable—I don't part	participation in CHA's activitie ovorth it	s as?				
Ask all Q17.	rewarding?	could enhance your involvement in CHA or make your participation in CHA more					

DK Not sure

break

Q18.

Thinking about your own organization—the challenges you face based on the type of organization you are and the population you serve—how well does CHA address your organization's needs?

(Select the rating scale point that best describes how you feel.)

Very poor									E	xcellent
0	1	2	3	4	5	6	7	8	9	10
break										

Ask all

Q19.

What should CHA be doing to better serve your type of institution? (Enter your response in the box below. Be as specific as possible.)

DK	Not sure			
		break		

Ask all

Q20.

To what degree were you aware that CHA Shared Services, the Association's affiliate, provides products and services for hospitals, including decision support tools, education, financial services, insurance products and group purchasing at reduced and/or competitive pricing?

(Select the response that best describes how you feel.)

Not aware	Somewhat aware	Very aware
1	2	3

Ask all

Q21.

To what extent does being a CHA member influence your willingness to consider CHA's shared services (i.e. products and services for hospitals, including decision support tools, education, financial services, insurance products and group purchasing)? (Select the response that best describes how you feel.)

Strong negative influence	Negative influence	No influence, neutral	Positive influence	Strong positive influence				
1	2	3	4	5				
brook								

Ask all

Q22.

Were you aware that the overall revenue generated through CHA Shared Services products provides financial support for CHA core member services?

- 1 Yes
- 2 No

_break			

H15030: CHA 2015 Member Research (Online questionnaire)

Ask all

Responses should sum to 100

The strategic priorities below are important areas of focus for CHA.

Assume you had \$100 total to allocate across these areas. Allocate your \$100 across CHA's strategic priorities based on how important each area is to you. The more important an area is to you personally, the more you would allocate to it.

If you believe there is an area missing from this list that should be considered, please add it in the space labeled "other priorities."

You can allocate between \$0 and \$100 to each area, but your total allocation must add to \$100. You can give all \$100 to one area or you can divide the \$100 up in any manner among the areas to reflect your own priorities.

(Enter your responses as whole numbers in each of the boxes below. Your answers should add to \$100.)

Accept responses between 0 & 100

Randomize

Q23_1.	Improving alignment between hospitals and physicians:	\$
Q23_2.	Workforce development and shortages:	\$
Q23_3.	Assisting with transition to new care delivery models and payment systems:	\$
Q23_4.	Improving outcomes and patient safety (Triple Aim):	\$
Q23_5.	Behavioral health – mental health and substance abuse/use:	\$
Q23_6.	Hospital reimbursement:	\$
Q23_7.	Engaging and educating the public:	\$
Q23_8.	Health information and data analytics:	\$
Q23_9.	Population health:	\$
Q23_10.	Workforce diversity:	\$
Q23_11.	End-of-life care/advance care planning:	\$

Q23_12.	Other priorities; list here: [OTHER: S]	\$
	Total	\$
	break	
Assign base	den variable not seen by respondents ed on the priority/priorities that received the highest \$ allocation in the Q23-s Priorities to ask about in Q24.	eries
	Restore priorities to which \$1+ was allocated in the Q23-series break	
Ask all		
Q24.	Show if just one priority had the highest \$ allocation in the Q23-series (per Q24_SHOW): What specific activity (or activities) under this category would you prioritize as most important in offering our members assistance?	have CHA
	Show if 2+ priorities had the highest \$ allocation in the Q23-series (per Q24 What specific activity (or activities) under these categories would you have CHA as most important in offering our members assistance?	
	<restore (in="" in="" order)="" priorities="" q23-series="" q24_show="" selected=""></restore>	
	(Enter your response in the box below. Be as specific as possible.)	
	DK Not sure	

H15030: CHA 2015 Member Research (Online questionnaire)

Conclusio	n	
Ask all C1.		ere anything you would like to add, or anything we should have asked you and didn't? er your response in the box below. Be as specific as possible.)
	DK	Not sure break
Ask all		
C2.	help	ou are likely aware, this member survey is one component of several being used to drive the development of CHA's 2016–2018 strategic plan. CHA member perspectives essential in this process.
	ques	en that, would you allow Market Strategies to contact you directly if we have additional stions about your survey response? If you agree to do so, you will still maintain your nymity (CHA senior management will not know your identity).
	1	Yes
	2	No break
Ask if resn	onden	t agrees to be contacted (C2=1)
C3.	In th and	e event that we do contact you with additional questions, are there any specific days times that work best for you? er your response in the box below. Be as specific as possible.)
	DK	Not sure break
A = 1 = 11		
Ask all C4.	Mav	we share your individual responses with CHA's senior management?
	1	Yes
	2	No
		hreak

We appreciate your time and assistance in providing information and feedback that will help to enhance the value of CHA to your organization.

APPENDICES

Exceptions

Show previous arrow Include a logo Force responses to all open-end questions

Front end sample move-in	Front	end sar	n əlar	10ve-ir	าร
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0, 22.	Sample source.		
1	1 Client supplied	break	

Standard variable names that Sampling will use. Populate the first, third columns for sample variables to be moved in. Delete rows that don't apply.

VAR name in sample	VAR name in dataset	VAR label
First Name	FIRSTNAME	First name
Last Name	LASTNAME	Last name
	NAME	
Email Address	EMAILTO	Email address
Work Phone	PHONENUMBER	Executive phone number
Work Phone	ASSISTANT_PHONE	Assistant phone number